

Vision A Wales where children play and communities prosper To be the voice of Out of School Childcare Clubs in Wales, supporting children's right to play and Mission quality childcare that is sustainable, affordable and meets the needs of children, their families and communities. **P**rotect Champion **C**ollaborate **K**nowledge **C**ommunicate Values & Behaviours **Prosperous** Equal Healthier **Vibrant Culture** Cohesive Strategic Goals Sustainability **Training** Welsh language Governance Increased use of Welsh Increased: Increased: Increased: Range of training, promoting Language embedded within: Understanding of good · Registered Settings (CIW, Metrics the organisation governance, business & TCO, TFC) and communities lifelong learning. and Stronger professionally Out of School Childcare Management skills, placing that value registration

- the child at the center
- Organisational profile
- Out of School Childcare Action plans
- Quality child centred templates
- Settings engaged in and achieving incorporation
- Partnership working
- Organisational skills

- Settings with robust financial systems
- Effective marketing and increased usage
- Engagement with CPCKC services
- · Income, strengthening our ability to support the Sector

- recognised Playforce (sector)
- Organisation cohesion
- **Employers engagement**
- Parental understanding of children's right to play
- · High quality training and guidance for the sector

- Clubs
- number of Welsh medium registered settings.
- Development opportunities
- Learners accessing and training through their language of choice.
- and confidence in non-fluent Welsh speakers to use Welsh

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Cardiff, CF145UW

Champion

the Voice of the Out of School Childcare sector and advocating for children's need/right to play, supporting a healthier Wales

Protect

ensuring valued community provisions are supported to protect themselves through robust governance and strengthened sustainability so they can continue offering their valuable services to parents/carers, supporting a prosperous Wales. Ensuring children's rights are safeguarded through supporting OSC to register and meet the National Minimum Standards

Collaborate

working with partners
across CWLWM, LAs, WG,
other funders and
communities to provide the
best support and
development opportunities
for the Out of School
Childcare sector, supporting
accessible opportunities for
all families and a more
equal Wales

Knowledge

providing sector specific business support, resources, CPD training and qualifications to support life long learning and enhancement of quality of provisions. Supporting the development of our own staff, Playworkers, managers, committees, children; including welsh language development, supporting a Wales of vibrant culture and thriving Welsh language

Communicate

ensuring our sector is kept informed; and ensuring WG/LAs are informed about key challenges and considerations relating to the Sector. Communicating the benefits of quality OSC provision to schools and communities, to support a Wales of cohesive communities

Governance

Incorporated organisations with strong child focussed governance, providing sustainable and quality play and care for children, families and communities.

Sustainability

High engagement and income to support our growth; and a sustainable sector that is affordable, valued and able to support children, families and communities to prosper

Training

A qualified, professional workforce supporting self-directed play to be understood, facilitated and promoted for children and young people

Welsh language

Increased use of the Welsh language, allowing children and families to access play opportunities and childcare in their preferred language, preserving the language for future generations

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need regular modernising and delivery.



Our strategy will build strong **Governance** with incorporated organisations which have a strong child focused governance, providing sustainable and quality play and care for children, families and communities

Effective child-focused governance will improve quality, sustainability and accessibility of settings. Playwork qualifications and Playworkers' continuous professional development is key to helping ensure that the child's experience and their play is always at the forefront within settings. Good management and governance of settings is also fundamental in achieving this end, by positively influencing staffing, resources and culture.

To support continuous improvement, managers/committee members need access to a range of business and committee skills resources and training that Clybiau Plant Cymru Kids' Clubs can provide on an ongoing basis through CBDOs where funded. Clubs with a comprehensive set of child focussed and club led policies and procedures in place also help improve settings adopt a systematic approach to their business, ensuring they meet regulations and guidance as well as putting children at the heart of what they do, improving governance and quality. Template policies and procedures within Stepping Out and other business and committee support

Our Out of School Childcare Assessment (OSCA) allows settings to holistically reflect on the childcare service provided and continuously improve. The simple, checklist style OSCA contains sector-specific questions across different aspects such as legal, financial, training and quality, play provision and marketing, which can help inform an action plan to identify changes that could enhance the governance, quality and sustainability of childcare and also helps Clybiau Plant Cymru Kids' Clubs identify common support needs.

Out of School Clubs in Wales are provided by a range of governance structures e.g. voluntary, private, with various legal forms. Our strategy favours legal forms which incorporate clubs with strong governance providing sustainable and quality play and care for children, families and communities.



Our Strategic Goal of Sustainability is borne out of our belief that all parents/carers across Wales, and all children, should be able to access the multitude of benefits that Out of School Childcare Clubs can offer. Our work will ensure high engagement and income to support growth; and a sustainable sector that is affordable, valued and able to support children, families and communities to prosper

Out of School Childcare that is registered with Care Inspectorate Wales (CIW) supports affordability and accessibility for parents/carers through access to financial support schemes, and also supports children's rights (UNCRC, notably Articles 31, 19, 24, 23, 12 and 13; and General Comment 17) and the Wellbeing of Future Generations Act. Consequently, the sustainability and survival of the Out of School Childcare Sector is essential to help to address the poverty agenda, to strengthen local and national economies and to promote children's health and wellbeing. Survival is also not the end goal – we need a thriving Out of School Childcare community that enables growth and quality enhancements to benefit families across Wales.

To be sustainable, the Out of School Childcare Sector requires

- families, communities, schools, Local Authorities and Welsh Government to value their services and to ensure holistic approaches are taken to existing and future initiatives to avoid negatively impacting the sustainability of the sector; and
- business support to implement effective, timely and relevant marketing strategies and strong, proactive financial systems and planning.

Clybiau Plant Cymru Kids' Clubs has provided bespoke sector specific business support since our inception in 2001 and we are thus best placed to support Out of School Childcare Clubs to address issues surrounding sustainability. To be able to do this effectively, we need to also focus on our own sustainability as an organisation, ensuring we have sufficient income and engagement to enable our growth, development and achievement of our vision and values.

Out of School Childcare has been particularly hard hit by Covid-19, and revival is crucial to support economic regeneration and recovery at an individual (children/parents) and community level. The support listed above will be essential to ensure that well managed, quality and sustainable childcare provision prevails.



A strategic goal that encompasses all aspects of **Training** to ensure a qualified, professional Playwork workforce supporting self-directed play to be understood, facilitated and promoted for children and young people. That spans continued professional development to foundation degree level qualifications is based on the understanding that quality training provides a stronger workforce (Playforce).

Training for Playworkers has been a key focus from the Welsh Government both as part of <u>Wales a Play Friendly Country 2014</u> and the 10 year plan that accompanies this. There is also the shared desire between the sector and officials to professional the sector; which can only be achieved with strong links to recognised and respected training.

Clybiau Plant Cymru Kids' Clubs will offer the Playwork sector training that ensures that the clubs maintain compliance with the National Minimum Standards, grow their practice and work towards quality and sustainable provision. When the Out of School Childcare settings have trained and knowledgeable staff they can work towards a shared purpose where children are given the opportunities to engage in freely chosen play without the complications of conflicting agendas.

We will offer training and qualifications to support Playworkers to improve their practice, that empowers them to fully deliver an environment where children have access to their right to play and Learners grow in confidence, become advocates for play and as a result, offer children the opportunity to play, and have their voices heard.

Quality training is fundamental to the achievement of a prosperous Wales, it supports clubs to operate under regulations and register with CIW; ultimately enabling them to provide parents and carers with tax free childcare, it is important for Playworkers, the Sector, Children and their Families. It promotes sustainability of clubs and affordability for parents and carers. A trained workforce also supports the sector by offering reassurance for families who can feel confident that their children are cared for in a trusted, safe, protected and fun environment; where children's needs and rights are met. It provides these adults with the opportunity to feel confident to work hours outside of the school day, opening wider career opportunities and progression options.

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Clybiau Plant Cymru Kids' Clubs Strategy 2021-2023



Our strategy to increase and embed the use of the **Welsh language**, allowing children and families to access play opportunities and childcare in their preferred language, preserving the language for future generations.

Children are the current and future generation of Welsh speakers. Out of School Childcare Clubs provide children with opportunities to play with the understanding that Play is intrinsically motivated and freely directed by children. Supporting settings and Playworkers to embed the Welsh language, overcoming confidence barriers, into Play is key, giving children the ability to access play opportunities in their preferred language and parents' greater options to access childcare in their preferred language.

Enabling settings to provide their service bilingually in all aspects including policies and procedures means that they can participate in the Active Offer, further supporting the Welsh Government strategy, Cymraeg 2050, 1 million Welsh speakers by 2050.

Through our strategy we will improve the quality, governance and sustainability of Welsh medium settings. Ensuring that they are registered with Care Inspectorate Wales, with Welsh Speaking staff to support them and to develop new settings in collaboration, mapping the gaps in provision and developing opportunities for staff and settings.

Our training and support will be accessible through the language of choice and we will build the confidence of non-fluent Welsh speakers to use Welsh.

Wales as a country with its own native language and Welsh which is one of the oldest languages in Europe. While it may be one of the oldest, Welsh is a living language, one that adapts, meeting the needs of those who speak it.

The Welsh Language Act 1993 places Welsh on an equal footing with English for the first time since The Laws in Wales Acts 1535–1542. The 1911 census recorded that 43.5% of the population spoke Welsh and that for the first time in nearly 2,000 years it had become the minority language in its' own country and current estimates show that in 2020 this had fallen to 28.8%.

To actively assist in the preservation of the Welsh language and culture for future generations it is imperative that action is taken.